

公益財団法人 米日カウンシル—ジャパン

U.S.-Japan Council (Japan)

2017 年度事業報告

2017 Business Report

I. OVERVIEW

As the U.S.-Japan Council (Japan), *Koeki Zaidan Hojin Beinichi Kaunshiru Japan*” in Japanese (herein “Foundation”) completes its sixth business year of operations, it has achieved many of its key charitable objectives through an active and dynamic set of programs, further developed its people-to-people network in Japan and continued to build a sustainable organizational foundation.

Through activities organized and overseen by the Foundation, supported by the implementing assistance of collaborating partners, hundreds of young people in Japan and the United States participated in short-term visits to each other’s countries through the TOMODACHI Initiative. These young TOMODACHI participants found their experiences to be transformative and life-changing. Meaningful international contact created multiple unique bonds between participants, and program content sparked new interests and confidence within these young people.

Similarly, a number of cultural activities over 2017 used sports, music and arts as a gateway to introduce foreign language and culture to Americans and Japanese, especially for younger students who may not yet have a chance to experience life abroad.

The Foundation continued its focus on innovative leadership programs, fostering a more global outlook and more connections between the United States and Japan. In total, the Foundation administered 39 unique TOMODACHI programs in 2017 in the fields of education, culture, and leadership development, participated by 1,073 young people from both Japan and the United States.

As an extension of the TOMODACHI Initiative, the Foundation offers TOMODACHI Alumni Programs for over 6,700 TOMODACHI program participants. In 2017, the Foundation offered 44 distinguished TOMODACHI Alumni Programs, attended by 942 alumni, to give them experiences, exposures and skills to enhance their leadership.

The Foundation has also worked in other areas of U.S.-Japan people-to-people exchange, including engagement with business leaders, legislative leaders, NGO leaders, and others with a shared interest in U.S.-Japan relations. The Foundation’s networking and general education programs included the Business Advisory Board, which brought together 265 Japanese and American leaders over the course of four meetings throughout the year to discuss areas of mutual interest in U.S.-Japan relations.

II. PURPOSE

The purpose of the Foundation is to promote people-to-people ties between Americans and Japanese of all generations as a crucial aspect of the U.S.-Japan relationship, as well as to strengthen educational, cultural, and economic ties and deepen the long-term friendship between the United States and Japan.

The Foundation's core business is to manage the TOMODACHI Initiative (the "TOMODACHI Initiative" or "TOMODACHI"), a public-private partnership with the U.S. Embassy in Tokyo that nurtures the next generation of Japanese and Americans through three types of programs: educational programs; cultural exchange programs in sports, music and the arts; and leadership programs. The Foundation also manages TOMODACHI Alumni Programs targeting those who have experienced TOMODACHI programs, to provide opportunities to engage and inspire one another, and keep developing their leadership skills.

In 2017, the Foundation managed and administered the selection of the activities described in this report, which were funded through the Foundation. The TOMODACHI Initiative also receives support from the U.S.-Japan Council (U.S.) based in Washington, D.C., for activities funded through the separate tax-exempt U.S. entity.

III. ACTIVITIES

A. CHARITABLE ACTIVITY - TOMODACHI Educational Programs

Educational programs serve to enrich and inspire young Japanese and Americans through exposure to each other's countries. Through a broad set of programs, the TOMODACHI Initiative aims to engage young Japanese and Americans through academic and exchange opportunities and thereby strengthen overall U.S.-Japan relations. Fourteen (14) TOMODACHI Educational Programs were conducted by the Foundation's support during 2017 including the following.

TOMODACHI Honda Cultural Exchange Program 2017
6th TOMODACHI MUFG International Exchange Program 2017
TOMODACHI Sumitomo Corporation Scholarship Program
TOMODACHI-UNIQLO Fellowship
TOMODACHI Internship Program
2017 TOMODACHI CIE Grassroots Summit in Nara
TOMODACHI Inouye Scholars Program
TOMODACHI Taylor Anderson Memorial Fund Research Exchange Program
TOMODACHI U.S.-Japan Youth Exchange 2017
2017 Chicago – Tagajo TOMODACHI Exchange Program
TOMODACHI Dallas-Sendai Youth Ambassador's Program
TOMODACHI Southern California-Iwate Youth Cultural Exchange Program
TOMODACHI NAJAS Grassroots Exchange Program – Colorado Springs and Fujiyoshida
TOMODACHI NAJAS Grassroots Exchange Program San Antonio - Kumamoto

B. CHARITABLE ACTIVITY – TOMODACHI Cultural Programs

Cultural programs provide gateways for Japanese and Americans to learn about and to develop enduring interest in each other's countries. TOMODACHI collaborated with existing cultural exchange programs, bringing new programs to Tohoku and other regions of Japan, and supported some new and

innovative activities. Four (4) Cultural Programs within the TOMODACHI Initiative that the Foundation funded during 2017 included the following.

TOMODACHI Goldman Sachs Music Outreach Program 2017
TOMODACHI Suntory Music Scholarship Fund
TOMODACHI San Diego / Tihuanan- Ofunato Youth Baseball Exchange Program 2017
Global Classmates

C. CHARITABLE ACTIVITY – TOMODACHI Leadership Programs

TOMODACHI promotes programs that help the next generation of young leaders gain the skills and expertise necessary to guide them towards success and help them make a positive difference for their communities, for their countries, and for the entire world. This year's programs included fellowships and leadership programs for high school and college students as well as young professionals. Twenty-one (21) Leadership Programs supported by the Foundation include the below programs.

TOMODACHI Aflac Program
TOMODACHI Daiwa House Student Leadership Conference IV
TOMODACHI Daiwa House Student Leadership Conference V
TOMODACHI J&J Disaster Nursing Training Program
TOMODACHI Microsoft iLEAP Social Innovation and Leadership Program
TOMODACHI MetLife Women's Leadership Program
TOMODACHI-Mitsui & Co. Leadership Program
TOMODACHI Goldman Sachs Women's Entrepreneurship Support Program
Building the TOMODACHI Generation: Morgan Stanley Ambassadors Program
TOMODACHI SoftBank Summer 2017 Leadership Program
TOMODACHI Emerging Leaders Program
2017 TOMODACHI-STEM @Rice University Program
TOMODACHI Social Entrepreneurship Award Program
TOMODACHI FIRST (Food Innovation for Regional Sustainability in Tohoku) Program
TOMODACHI High School Women Career Mentoring Program 2017
The 69th Japan-America Student Conference
7th US Embassy –Keio SFC-TOMODACHI Entrepreneurship Seminar
TOMODACHI Disability Leadership Program in America
TOMODACHI Foster Youth Leadership Program
TOMODACHI Generation Global Leadership Academy 2017
TOMODACHI Alumni Leadership Program

D. CHARITABLE ACTIVITY - TOMODACHI Alumni Programs

The TOMODACHI Alumni Program builds upon the initial TOMODACHI experience to inspire and empower the young people of Japan and America, giving them the experiences, skills, and confidence to achieve their dreams and contribute to a better world. The Foundation offers the alumni community with a range of opportunities to engage and inspire one another to build strong, enduring relationships.

With 2017 TOMODACHI Programs complete, over 6,700 members are TOMODACHI Alumni. They range in age from 14 to 40 and come from all across Japan and the United States. In 2017, a total of 942 TOMODACHI alumni participated in 44 programs including the following.

SIGNATURE PROGRAMS:

TOMODACHI Alumni Regional Framework Orientation
TOMODACHI Regional Leader Training
TOMODACHI Regional Mentor Training
TOMODACHI U40 Summit 2017
TOMODACHI Summit 2017
U.S.-Japan Council Annual Conference, TOMODACHI Roundtable

INNOVATIVE PROGRAMS:

TOMODACHI Alumni Disaster Resilience Training Program
TOMODACHI Photo Contest
TOMODACHI Disaster Resilience Training World Bosai Forum 2017
TOMODACHI U.S.-Japan Youth Exchange Program
TOMODACHI Air Aroma Branding Fukushima Project

REGIONAL ACTIVITIES:

Regional Welcome Events
Regional Theme Events

PARTNERSHIP ACTIVITIES:

TOMODACHI Roundtable with Governor Uchibori of Fukushima Prefecture
TOMODACHI Inouye Scholars Presentation
Tour de Tohoku
and other programs, a total of 44 programs

E. CHARITABLE ACTIVITY – Networking/General Education

In addition to TOMODACHI activities, the Foundation engages in networking activities and related general education activities to build ties between Americans and Japanese in key areas of the relationship.

1. Business Advisory Board and other Networking Events:

The Business Advisory Board (BAB), founded in 2014, continued to create further ties with the business sector and the U.S.-Japan Council, continued with additional activities in 2017. The BAB is led by successful executive leaders who have worked in the United States and Japan, and it held four meetings in 2017 and a total 265 members participated. The BAB meetings offered speaker sessions to discuss international, cultural, and/or business topics, and networking opportunities for the members.

2. TOMODACHI Donor Events:

a. Donor Reception

On March 9th, 2017, over 150 donors, stakeholders, guests and TOMODACHI Alumni convened in the donor reception. Deputy Chief of Mission Jason Highland, Vice Foreign Minister, Mrs. Akie Abe, and Governor of Fukushima Prefecture Masao Uchibori attended as guests. Prior to the reception, a round-table discussion was held with Governor Uchibori and alumni from Fukushima prefecture.

b. TOMODACHI Supporters breakfast round-table

On October 4th, 2017, TOMODACHI held a round-table discussion with Irene Hirano Inouye, inviting 10 CSR managers and representatives from TOMODACHI Supporter companies. Ms. Inouye gave updates of TOMODACHI and participants exchanged their thoughts. Two TOMODACHI Alumni participated and shared their experiences and their leadership growth through the programs.

c. TOMODACHI Executive Roundtable & Reception

On December 5th, 2017, U.S. Ambassador to Japan William F. Hagerty hosted a TOMODACHI reception at his official residence. Over 150 guests, representing donor companies, government, non-profit organizations and TOMODACHI alumni attended the reception, including Minister for Reconstruction, Masayoshi Yoshino, representing the Government of Japan, and Governor of Fukushima Prefecture, Masao Uchibori. Prior to the reception, Ambassador Hagerty held a roundtable discussion with senior executives of several TOMODACHI Strategic Partner donor companies.

3. U.S.-Japan Council Annual Conferences|

Building on its successful partnership with U.S.-Japan Council (U.S.), the Foundation supported its eighth Annual Conference, held in Washington D.C. on November 13-14. The 2017 Annual Conference, themed “Unity in Diversity; Shaping the Future Together,” convened American and Japanese leaders from the business, government, education, non-profit, and other sectors for a 1.5 day public Conference, and offered educational programming, people-to-people connections, and networking opportunities. Approximately 700 guests attended the conference, with upwards of 150 traveling from Japan to participate. Over 60 TOMODACHI Program participants and alumni participated as well.

4. Leadership Institute/Delegations

During the year, USJC (Japan) co-hosted delegations of leaders from the United States. These delegations are organized by USJC (US) with support from the government of Japan and other

funders. Two annual Delegations are the Japanese American Leadership Delegation and the Asian American Leadership Delegation.

a. 2017 Japanese American Leadership Delegation

This annual Delegation is sponsored by the Ministry of Foreign Affairs and organized by the USJC (US) and led by President Irene Hirano Inouye. The 2017 ten-member Delegation traveled to Japan from March 4-10, 2017. The Delegation visited Kanazawa and Tokyo. In Kanazawa, a Symposium was held co-sponsored by the Japan Foundation Center for Global Partnership and USJC attended by approximately 150 people. The Foundation assists in supporting the delegations visit with leaders in Japan.

b. 2017 Asian American Leadership Delegation

The fourth year of the Asian American Leadership Delegation visited Kyoto, Osaka, and Tokyo from September 30 – October 6, 2017. This year's delegation included six state-elected officials who have origins in Asia and accompanied by President Irene Hirano Inouye. The program included meetings with local municipal leaders, government officials, business sectors, and Tokyo Olympics site and cultural visits. It was funded by the Sasakawa Peace Foundation and included a public symposium and reception on October 5th. The Foundation assists in arranging high level meetings in Tokyo.

c. Leadership Institute

A task force comprising two USJC (Japan) Board members three USJC (US) Board members and two management members was formed to advance planning for a new Leadership Institute. The task force continues to research partnership opportunities for developing ideas and potential funding. The implementation plan will be developed for 2019 – 2021.

5. Networking and Disaster Response Activity

TOMODACHI Alumni Participated in volunteer activities in Fukuoka in response to the flooding in northern Kyushu. Starting on August 2, 2017, three TOMODACHI alumni participated in three days of volunteer activities with the Peace Boat Disaster Relief Volunteer Center in Toho, Fukuoka prefecture. The alumni went as part of the TOMODACHI Alumni Disaster Resilience Training Program to northern Kyushu to support the areas devastated by the floods.

6. Collaborations

The Foundation supports other programs presented in Japan in collaboration with the U.S.-Japan Council (U.S.) and other non-profit organizations. In 2017, a few of these included:

a. Silicon Valley Japan Platform (SVJP)

The Silicon Valley Japan Platform (SVJP) was launched in 2014 in partnership with the Asia Pacific Initiative and the U.S.-Japan Council (U.S). SVJP is aiming to connect the

technological dynamism of Silicon Valley with the current and future needs of economic revitalization in Japan. The Foundation assisted establishing and enhancing relationship with the corporate members of SVJP.

b. Japanese Women’s Leadership Institute (JWLI)

JWLI is an executive women’s leadership program run by the Fish Family Foundation, targeting Japanese women who are leading social change. The Foundation supported the program operation in Japan, such as recruiting the participants, program orientation, report out event, etc.

IV. GOVERNANCE

The Foundation’s Board of Councilors and Board of Directors continues to operate in compliance with the Foundation’s Articles of Incorporation.

A. BOARD MEMBERS

BOARD OF DIRECTORS

Ernest M. Higa, Chair & Representative Director
Chairman, President & CEO, Higa Industries Co., Ltd., Wendy’s Japan LLC; K.K. Higa Investments;
Director, JC Comsa Corporation; Director, Shinsei Bank, Limited.

Irene Hirano Inouye, Representative Director & President
President, U.S.-Japan Council

David Nishida, Vice President

Ryuichi Katayama, Internal Auditor

Todd Guild
Senior Advisor, McKinsey & Company, Inc.

Russell K. Kawahara
Partner, Atsumi & Sakai

Stan Koyanagi
Director and Corporate Senior Vice President, Responsible for Enterprise Risk Management & Global
General Counsel, ORIX Corporation

BOARD OF COUNCILORS

Kathy Matsui, Chair
Vice-Chair, Goldman Sachs Japan Co., Ltd.

Royanne K. Doi

Corporate Chief Ethics Officer, Prudential Financial Inc.

Daniel Fujii

President, Trust Capital Co., Ltd.

William Ireton

Representative Director, Ireton Entertainment Inc.

Henry Takata

Representative Director, Syn Tech Japan Co., Ltd.

B. BOARD MEETINGS

The Foundation held below four Board of Directors meetings and one Board of Councilors meeting in 2017 with respective agenda below.

March 9, 2017 - Board of Directors meeting (quorum met)

- Approval of 2016 Audited Business Report and Business Report-related Filing Documents (with the Cabinet Office)
- Approval of Audited Balance Sheets and the Profit and Loss Statements (“Financial Statements”), the Annexed Detailed Statements thereof, the Inventory of Property, etc., and Regulatory Submission of said documents for the fourth fiscal year 2016
- Executive and Board Performance Report
- TOMODACHI Initiative Update and Approval of Selected TOMODACHI Program Committee Recommendations
- Re-election of TOMODACHI Program Committee Members
- Election of New Board of Councilors (to be recommended to the Board of Councilors)
- Proposal suggesting the general meeting of the councilors take place by the form of written consent with the following reporting and resolution items.

March 24, 2017 - Board of Councilors (unanimous written consent)

- Report on the Business Plan, Income and Expenditure Budget and Forecast of Loan and Capital Investment for the sixth fiscal year (January 1, 2017 through December 31, 2017)
- Report on TOMODACHI Programs recommended by TOMODACHI Program Committee and approved by the Board of Directors
- Approval of 2016 Audited Business Report and Annexed Statement thereof for the Fifth fiscal year (January 1, 2016 through December 31, 2016)
- Approval of Balance Sheets and the Profit and Loss Statements (“Financial Statements”), the Annexed Detailed Statements thereof, the Inventory of Property for the fifth fiscal year (January 1, 2016 through December 31, 2016)
- Election of the New Board of Councilors

June 22, 2017 - Board of Directors meeting (quorum met)

- Interim Executive Performance Report
- Mid-Year Financial Report
- Cabinet Office Inspection Report
- TOMODACHI Update

September 29, 2017 - Board of Directors meeting (quorum met)

- Interim Executive Performance Report
- TOMODACHI Update
- Appointment of TOMODACHI Program Committee Members
- Interim Financial Report

December 8, 2017 – Board of Directors meeting (quorum met)

- Brief 2017 Year-End Executive Performance Report
- TOMODACHI Update & Approval of Program Committee Recommendations
- Interim Financial Report
- Approval of 2018 Business Plan
- Approval of 2018 Budget Plan
- Approval of Selection of the 2018 External Auditor
- Approval of 2018 Forecast of Loan and Capital Investment
- Date and Location of the General Meeting of the Board of Councilors in 2018

C. ORGANIZATIONAL UPDATE

Staff headquartered in the Tokyo Office as of December 31, 2017

Junko Tsuda – Executive Director, U.S.-Japan Council (Japan)

Michiyo Horita – Director of External Communication and Program Manager, TOMODACHI Initiative

Aya Hashimoto – Program Manager, TOMODACHI Initiative

Kaoru Utada – Alumni Manager, TOMODACHI Initiative

Hiromi Kato – Administrative & Office Manager, TOMODACHI Initiative

Kevin McCarthy – Women’s Leadership Program Manager, TOMODACHI Initiative

Kana Takagi – Administrative Assistant, U.S.-Japan Council (Japan)

The Foundation has benefitted greatly from the support by Takeda Pharmaceutical Company Limited, which has provided its direct support since the Foundation’s inception to the TOMODACHI Initiative by contributing directly to organizational infrastructure (staff and operational costs).

The Foundation’s office space is generously donated by Evolution Japan Co., Ltd. in their Tokyo Headquarters.

D. ACCOUNTING

The U.S.-Japan Council (Japan)
 Financial Results
 For The Fiscal Year Ended December 31, 2017
 (In Yen)

2017 Fiscal Year Budget and Results

Revenue	Budget (Yen)	Actual (Yen)
Corporate and Individual Contribution - TOMODACHI	¥328,983,528	¥353,135,614
Corporate and Individual Contribution - General Education	50,750,000	55,235,000
Interest Income	100,000	66,108
Carry Over Net Assets from Previous Year	170,527,900	0
Total Revenue	¥550,361,428	¥408,436,722
Expenses	Budget (Yen)	Actual (Yen)
Program Implementation Expenses (TOMODACHI & General)	¥430,811,758	¥365,792,272
Program Support Expenses (TOMODACHI & General)	117,456,878	143,551,463
Common Expenses		7,883,077
Total Program and Program Support Expenses	¥548,268,636	¥517,226,812
Total Net Assets, Before Other Gain/Loss	¥2,092,792	(¥108,790,090)
Currency Exchange Reevaluation		(72,784)
Beginning Net Specific Assets		¥533,204,789
Total Ending Net Specific Assets		¥424,341,915

In 2017, U.S.-Japan Council (Japan) raised funding from corporate contributions to support the TOMODACHI Initiative. As illustrated above, total funds raised in 2017 was ¥353,135,614.

In addition to TOMODACHI activities, the Foundation engages in other General Education and networking activities to continue to build ties between Americans and Japanese in key areas of the relationship, with total funding in the amount of ¥55,235,000 in 2017. The U.S.-Japan Council (US) and U.S.-Japan Council (Japan) held a joint annual conference in Washington, DC, USA in 2017. The total conference revenues, expenses and net proceeds were shared between the two entities based on the ratio of revenue received and expenses paid, which were 70% (US) and 30% (Japan). These distributions were approved by both Boards of Directors.

Total TOMODACHI program implementation expenses incurred in 2017 was ¥361,227,245 compared to budget of ¥405,061,758. There will be occasions when program expenses for the year are higher than contributions recognized as revenue due to the timing of the contributions received. Contributions are recorded when received and not when implemented. Program implementation expenses paid to implementers are recorded when paid and not when incurred. Several of the TOMODACHI programs are multi-year programs.

Included in the total program support expenses above was contracting services through a Service Agreement with U.S.-Japan Council (U.S), a U.S. non-profit organization that also supports the TOMODACHI programs and activities.

Below is the Balance Sheet of the Council as of December 31, 2017.

Balance Sheet, as of December 31, 2017

Assets		Actual (Yen)
Cash - General Funds		¥85,158,477
Other Assets - Equity Funds		3,000,000
Prepaid Insurance		552,406
General Education Fund Assets		126,571,952
TOMODACHI Specific Assets		294,217,557
Fixed Assets, Net of Amortization		0
Total Assets		¥509,500,392
Liabilities		Actual (Yen)
Current Liabilities		
Accounts Payable		¥3,080,115
Due to USJC (US)		82,078,362
Total Current Liabilities		¥85,158,477
Net Assets		
Net Specific Assets		424,341,915
Total Liabilities and Net Assets		¥509,500,392

E. DONORS

2017 TOMODACHI Donors:

Aflac International, Inc.
Air Aroma Japan
Bank of America Group *
The Bank of Tokyo Mitsubishi UFJ, Ltd.
Daiwa House Industry Co., Ltd.
Dow Chemical Japan Limited
ExxonMobil Japan Godo Kaisha
FamilyMart Co., Ltd.
Fast Retailing Co., Ltd.
Goldman Sachs Japan Co., Ltd.
Hitachi, Ltd.*
Hotel Okura Tokyo Co., Ltd.
Johnson & Johnson K.K.
Kikkoman Corporation
Lawson, Inc.
Metlife Insurance K.K.
Mitsui & Co., Ltd.
Mitsubishi Corporation
Mitsubishi UFJ Lease & Finance Co., Ltd.
Mitsubishi UFJ Securities Holdings Co., Ltd.
Mitsubishi UFJ Nicos Co., Ltd.
Mitsubishi UFJ Trust and Banking Corporation
Mizuho Financial Group, Inc.
Morgan Stanley Japan Group Co., Ltd.
MUFG Union Bank, N.A.
Northrop Grumman Corporation
Prudential Foundation *
SoftBank Group Corp.
Sompo Holdings, Inc
Sumitomo Corporation
Suntory Holdings Limited *
Takeda Pharmaceutical Co., Ltd.*
Toyota Motor Corporation *
The U.S. Embassy in Tokyo

*Donations were received in previous years, but funding is still being used to finance ongoing TOMODACHI Programming and operations.

2017 Business Networking/General Education/Annual Conference Donors

AIG Japan Holdings K.K.
Amway Japan G.K.
Aoyama Zaisan Networks Co., Ltd.

Apamanshop Holdings Co., Ltd.
Apple Japan Inc.
Dow Chemical Japan Ltd.
East Japan Railway Company
e-solutions, inc.
Fujitsu Limited
GCA Corporation
Higa Industries, Co. Ltd.
Hirakawa Group
Hitachi High-Technologies Corporation
Hitachi Transport System, Ltd.
IBM Japan, Ltd.
Japan Airlines Co., Ltd.
Japan Airport Terminal Co., Ltd.
JC Comsa Corporation
Johnson & Johnson Family of Companies in Japan
Kikkoman Corporation
KPMG Azsa LLC, KPMG Japan
Minebea Mitsumi Inc.
Mitsubishi Chemical Holdings Corporation
Mitsubishi Heavy Industries, Ltd.
Mitsubishi Motors Corporation
Mitsui Fudosan Co., Ltd.
Nippon Telegraph and Telephone Corporation
Ogilvy & Mather (Japan) GK
ORIX Corporation
PAG Investment Management Limited
Palo Alto Networks K.K.
PricewaterhouseCoopers Aarata LLC
Roki Group Co.,Ltd.
Suntory Holdings Limited
Takeda Pharmaceutical Company Limited
TMI Associates

2017 Pro-Bono Donors

All Nippon Airways Co., Ltd.
American Airlines, Inc.
Atsumi & Sakai
Evolution Japan Co., Ltd.
Hayasaka Tax Accountants' Office
Imperial Hotel, Ltd.
Japan Airport Terminal, Co.
Japan Association of Charitable Organizations
KPMG Azsa LLC
Mori Hospitality/Ark Hills Club

Orrick, Herrington & Sutcliffe LLP
Toppan Printing Co., Ltd.
Tricor K.K.

Note: The corporations, entities and individuals listed above made financial and in-kind contributions to the U.S.-Japan Council (Japan) from January 1, 2017 to December 31, 2017. Prior year contribution information is available in the 2016 U.S.-Japan Council (Japan) Koeki Zaidan Hojin Business Report upon request.

F. CONTACT INFORMATION

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